

P. JAY KIEDROWSKI VITA

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PROFESSIONAL EXPERIENCE

Academic

- 2004-Current U of MN, Hubert H. Humphrey School of Public Affairs
Senior Fellow and Member Public and Nonprofit Leadership Center
- ♦ Teach Courses: Public and Nonprofit Financial Analysis and Budgeting, Organization Performance and Change, Strategic Human Resources Management, Advanced Financial Management, Integrative Leadership, and Public Service Redesign.
 - ♦ Consultant & professional development leader on leadership, budget, performance management, and organizational change.

2014-16 Faculty Chair, Public and Nonprofit Leadership Center

2012- 2013 U of MN, Hubert H. Humphrey School of Public Affairs,
Assistant Dean, Student Services

Business

2009-2013 The Improve Group
Collaboration Partner

1998-2004 Wells Fargo & Company (successor to Norwest Corporation), Institutional Investments
Executive Vice President

- ♦ Responsible for leading Institutional Trust, Institutional Brokerage, and Trust Operations for merged Norwest/Wells Fargo. (Over 2,400 employees and \$450 million in revenue.)

1994-1998 Norwest Bank Minnesota, N.A., Norwest Investment Management, Inc.
President

- ♦ Responsible for managing the Investment Management Subsidiaries, Employee Benefits, and Mutual Funds businesses, and all support services for Trust across Norwest. Also led Board of all Investment Management & Trust regions. (These activities produced \$354 million in revenues.)

1987-1994 Norwest Bank Minnesota, N.A., Investment Management and Trust
Vice President, Senior Vice-President, Executive Vice President

- ♦ Responsible for managing Minnesota Personal & Business Trust, Norwest Mutual Funds, and services for Trust across Norwest. (Trust Business increased to 15th largest from 29th in 1987.)

Government

1983-1987 State of Minnesota, Finance Department
Budget Director, Commissioner

- ♦ Chief Financial Officer for the State under Gov. Rudy Perpich. Functions included budgeting, economic forecasting, accounting/control, payroll, financial reporting, tax analysis, and debt and bank relationship management. (Produced smallest state budget increase in 22 years.)

1978-1982 City of Minneapolis
Budget Director, Assistant City Coordinator for Finance and Management

- ♦ Managed program/performance budget, financial management information system development, payroll, grants accounting, and city's Management Improvement Program under Mayor Don Fraser

1973-1977 Minnesota State Senate
Researcher, Committee Assistant

- ♦ Specialized in tax and urban policy analysis. (Led staff effort on creation of Humphrey domed stadium and revision of Metropolitan Transit Commission financing.)

1972 Office of the Secretary of Transportation, Washington, D.C.
Program Analyst

- ♦ Worked primarily on an evaluation of the Airport Development Aid Program and an ultimate presidential veto.

EDUCATION

Graduate	St. Mary's University of MN Minneapolis Campus Ed.D. 2005	University of Minnesota School of Public Affairs M.A. 1973
Undergraduate	University of Minnesota Institute of Technology B.S.M.E. Industrial Engineering, 1971	
Other	Columbia University Business School Strategy Program, 1991	Northwestern University Kellogg School of Management Executive Development Program, 1984

ADDITIONAL INFORMATION

Boards & Activities

- UCare Minnesota & Wisconsin Health Care Insurance Boards, Executive Committee, Finance Committee
- Greater Metropolitan Housing Corporation Board, Secretary/Treasurer (Former Chair)
- Guthrie Theater Board (Former Treasurer)
- U of MN HHH School of Public Affairs Advisory Council (Former Development Committee Chair)
- U of MN Carlson School of Management Funds Enterprise Board
- MN Hearing Instrument Dispenser Advisory Council
- GTS Educational Services Board

Professional Associations

- American Society for Public Administration – Association for Budgeting and Financial Management
- Public Performance Measurement Network
- Alliance for Innovation

Former Boards & Activities

- Polish Bank Zachodni Mutual Fund Board
- National Trust Association
- Wells Fargo & Co. United Way Campaign (Chair)
- Wells Fargo & Co. Contributions Council (Chair)
- MN Workers' Compensation Reinsurance Association Board
- Minneapolis Blue Ribbon Commission on Pensions (Chair)
- Minnesota Compensation Council
- State of Minnesota Investment Advisory Council
- Minneapolis Library Advisory Committee (Led to Library Merger)
- MN Budget Trends Study Commission (Co-Chair)
- Project for Pride in Living Board (Chair)
- U of MN Alumni Association Board
- University of MN Future Financial Resources Task Force
- U of MN Budget Model Task Force
- Carlson-Mondale Committee to Resolve MN Budget Impasse
- MN Council on Local Results and Innovation (Chair)
- U of MN Institutional Risk Working Group
- U of MN Arts and Cultural Leadership Masters Program Advisory Council
- Minneapolis Schools Referendum Oversight Committee, Co-chair
- U of MN Undergraduate Leadership Minor Advisory Board
- Citizens League Payment In Lieu Of Taxes (PILOT) Committee

Awards

- U of MN President's 2014 Service Award
- MN Council of Nonprofits 2006 Public Allies Award
- MN Association of School Administrators 2005 Distinguished Service Award
- Award from Schools for Equity in Education, 2004
- "City of Minneapolis Award" for Distinguished Service, 1993
- Selected one of 40 "Outstanding U of MN Alumni Under 40" by MN Alumni Magazine in 1986
- Minneapolis Jaycees 1980 "Distinguished Community Service Award"

Publications

- Kiedrowski, J. (2018). Revised *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2017, Minneapolis, MN: Humphrey School of Public Affairs (Online – 86 pages with over 225 examples of local government innovation including 23 videos).
- Kiedrowski, J. (2017). Revised *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2017, Minneapolis, MN: Humphrey School of Public Affairs (Online – 78 pages with nearly 200 examples of local government innovation including 18 videos).
- Kiedrowski, J. (2016). Revised *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2016, Minneapolis, MN: Humphrey School of Public Affairs (Online – 76 pages with nearly 200 examples of local government innovation including 14 videos). [LINK](#)
- Kiedrowski, J. (2015). Revised *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2015, Minneapolis, MN: Humphrey School of Public Affairs (Online – 74 pages with 186 examples of local government innovation including 10 videos). [LINK](#)
- Kiedrowski, J. (2014). *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2014, Minneapolis, MN: Humphrey School of Public Affairs (Online – 69 pages with 166 examples of local government innovation), [LINK](#).
- Kiedrowski, J. (2013). Tackling Tax Reform in Minnesota, in *Association of Budget and Financial Management Line Item: Special Issue on Tax Reform*, February-March 2013.
- Kiedrowski, J. (2013). *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2013, Minneapolis, MN: Humphrey Institute of Public Affairs (Online – 66 pages).
- Kiedrowski, J. (2012). Performance Measurement Initiative for Minnesota Cities and Counties, *Public Sector Digest*, <http://www.publicsectordigest.com/> , 1-5.
- Blumenthal, M. A., Kalambokidis, L., Kiedrowski, P. J., Spry, J. A., Temple, J., & Wahl, J. B., (2011). Bringing Tax Expenditures Into the Budget Process, *State Tax Notes* 139 (Apr. 18, 2011) , 171-194.
- Kiedrowski, J. (2011). *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Minneapolis, MN: Humphrey Institute of Public Affairs (Online – 58 pages).
- Kiedrowski, J., (2010). League of Minnesota Cities: Minnesota Financial Impact Study, Principal Researcher, March 2010, 65 pages.
- Kiedrowski, J. (2009). Manuscript submitted to *Public Budgeting and Finance Journal* titled Obama and Performance Measurement: What to Do with the Performance Assessment Rating Tool, November 10, 2009, 25 pages.
- Kiedrowski, J. (2009). Minneapolis Library Consolidation Financial Case, Seattle Washington: Evans School of Public Affairs Electronic Hallway (April, 2009), 17 pages.
- Goodno, K., & Kiedrowski, J. (2009). MN Budget Trends Study Commission Report (Co-Chairs), January, 2009, St. Paul: MN Management and Budget Department.
- Crosby, B., & Kiedrowski, J. (2008). Integrative leadership: Observations from a University of Minnesota seminar series. *Integral Leadership Review* (June), 26 pages.
- Kiedrowski, J., & Rojas, A. (2007). Teaching Case A, B, & Teaching Note – *The Health Careers Institute Collaboration*. Double Blind Peer Reviewed - Maxwell School Collaborative Governance Initiative Website (Honorable Mention Winner) (Refereed).

- Kiedrowski, J. (2007). Difficulties financing a nonprofit/municipal capital project: The Guthrie Theater, *Municipal Finance Journal*, 28(1), Spring 2007, p. 65-76 (Refereed).
- Kiedrowski, J., Minnesota Is Watching, et.al. (2007). Minnesota's experts call on policymakers to fix the state's financial forecasts. St. Paul, MN : Minnesota Is Watching.
- Kiedrowski, J. (2007). Case study: Now playing at the Guthrie Theater: Arbitrage financing. In Bowman, W., Keating, E., & Hager, M. Chapter 7: Investment Income, In Young, D. (Ed.), *Financing Nonprofits; Putting Theory into Practice*, Alexandria, VA: National Center on Nonprofit Enterprise.
- Kiedrowski, J. (2006). Hold elected officials accountable for improved performance. *MN Journal* 23(10). St. Paul, MN: Citizens League, p. 11.
- Dreyling, S., Macklin, C., Mortenson, C., Kiedrowski, J., Pratt, J., & Sandfort, J. (2006). Minnesota's Nonprofit Economy: The Quarterly Survey Project. Minneapolis, MN: Minnesota Council of Nonprofits and Humphrey Institute of Public Affairs.
- Kiedrowski, J. (2006). Quantitative assessment of a Senge learning organization intervention, *The Learning Organization Journal* 13(4), 369-383. (Refereed)
- Kiedrowski, J., et. al. (2006). A proposal for a unique all-university center dedicated to innovative leadership and individual, organizational, and societal transformation. Center for Integrative Leadership, U of MN, April, 2006.
- Kiedrowski, P. J. (2005). A quantitative trend analysis of a Senge learning organization intervention. Thesis (Ed. D.). Minneapolis, MN: St. Mary's University of MN. (Dissertation)
- Kiedrowski, J. (2005). Chapter one – The financial condition of the State of Minnesota. In Brandl, J. (Ed.), *What Works: Stronger Policies for Public Services in Minnesota*. Minneapolis, MN: HHH Institute of Public Affairs, University of Minnesota, p. 3-16.
- Kris, K. A., & Kiedrowski, P. J. (2003). Capital Markets. In Rabin, J. (Ed.) *Encyclopedia of Public Administration and Public Policy*. New York: Marcel Dekker, Inc.
- Citizens League (1990). Kiedrowski, J. (Chair), Citizen's League Report, *Remaking the MN Miracle: Facing New Fiscal Realities, October 8, 1990*, 1-13.
- Kiedrowski, J. (1982). Book Review: Walzer, N., & Chicoine, D. L. (1981). *Financing state and local governments in the 1980's: Issues and trends*. Cambridge, MA: Oelgeschlager, Gunn, & Hain, Publishers, Inc. In Government Financial Management. *Resources in Review* (4) 6, 21.
- Dinerstein, J., & Kiedrowski, J. (1977). The stadium issue. *Perspectives* 11(3), 4-7. St. Paul, MN: Metropolitan Council.
- Kiedrowski, J. (1973). Policy-making in Minneapolis city government. Minneapolis, MN: Minneapolis Charter Commission.
- Dais, H., Johnson, B., & Kiedrowski, J. (1972). A benefit-cost analysis of the proposal of a stadium-garage complex in downtown Minneapolis, MN: University of MN, Institute of Public Affairs.

Editorials

- Kiedrowski, J. Letter to the Editor, Minneapolis StarTribune, August 3, 2021.
- Kiedrowski, J., Commentary, Minneapolis StarTribune, [Why the Executive-Mayor Amendment Must Pass](#), August 4, 2021.
- Gunyou, J., Ingison, P., Kiedrowski, J., Triplett, T., and Wheelock, P., Commentary: "[Counterpoint: No state budget wizardry can wish inflation away](#)", Minneapolis StarTribune, March 17, 2019.
- Kiedrowski, J. (2017). Commentary, "Innovation if State Government? In Minnesota, You Betcha", MinnPost, July 20, 2017. [LINK](#)
- Kiedrowski, J. (2017). Commentary, "What's the Solution to Student Underachievement?", Minneapolis StarTribune, May 8, 2017. [LINK](#)

- Kiedrowski, J. (2016). Commentary, “Trump: A Throwback to the Know-Nothing Party of the 1850s”, *MinnPost*, Septmeber 9, 2016. [LINK](#)
- Kiedrowski, J. (2016). Commentary, “Richard Pfitzenreuter: He Has Enriched the Common Good for Decades”, *MinnPost*, May 13, 2016. [LINK](#)
- Kiedrowski, J. (2016). Letter to the Editor, *Minneapolis StarTribune*, January 11, 2016. [LINK](#)
- Kiedrowski, J. (2015). Featured Letter to the Editor, “Presidential Candidates’ Proposed Tax Cuts Are Only Half a Plan, *Minneapolis StarTribune*, September 30, 2015. [LINK](#)
- Kiedrowski, J. (2015). Contributors to the Common Good: Thanks for Working on Our Behalf, *MinnPost*, September 9, 2015. [LINK](#)
- Kiedrowski, J. (2015). Minnesota’s Future Starts Now – and Certain Things Still Need to be Done, *MinnPost*, February 9, 2015. [LINK](#)
- Kiedrowski, J. (2014). Honoring Public Sector Innovation across Minnesota, *MinnPost*, December 19, 2014, [LINK](#)
- Kiedrowski, J. (2014). What Do Dogs Sniffers, Electronic Records, and ‘Saying It Simply’ Have in Common?, *MinnPost*, August 5, 2014, [LINK](#) .
- Kiedrowski, J. (2014). Unless we change our partisan ways, the federal deficit is a lock, *MinnPost*, June 25, 2014, [LINK](#) .
- Kiedrowski, J. (2014). Honoring Four Minnesota Public Leaders: We Need More Like Them, *MinnPost*, January 17, 2014, [LINK](#) .
- Kiedrowski, J. (2013). A Competitive Minnesota Must Spend Wisely, *Minneapolis StarTribune*, July 9, 2013, [LINK](#)
- Kiedrowski, J. (2013). Dayton Needs to Support His Own Proposal to Expand the Sales Tax, *MinnPost*, April 17, 2013, [LINK](#) .
- Kiedrowski, J. (2013). Dayton’s Budget Is Big, But Balanced, *Minneapolis StarTribune*, January 24, 2013, [LINK](#)
- Kiedrowski, J. (2013). Government Innovators Get Rewarded, *Minneapolis StarTribune*, January 7, 2013, [LINK](#) .
- Kiedrowski, J. (2012). Time to fix state’s structural deficit: The great recession is not the only cause of Minnesota’s budget deficit, *Minneapolis Star Tribune*, November 22, 2012.
- Kiedrowski, J. (2012). Minnesota Financial Woes Match Other States, *MinnPost*, July 26, 2012.
- Kiedrowski, I., & Kiedrowski, J. (2012). Voter ID? We don’t see the need, *MinnPost*, April 30, 2012, [LINK](#).
- Kiedrowski, J. (2011). A shift in time frames could break the budget stalemate: The current proposals are short-term, but the problems are long-term, *Minneapolis Star Tribune*, June 24, 2011.
- Kiedrowski, J., & McKasy, B. (2011). Kiedrowski and McKasy: UCare’s finances are appropriate, *Minneapolis Star Tribune*, March 23, 2011.
- Kiedrowski, Jay (2011). Just how has Minnesota done? *Minneapolis Star Tribune*, January 11, 2011.
- Kiedrowski, Jay (2010). Minnesota Taxes, Spending, and Rudy Perpich, *MinnPost*, Community Voices Editorial, October 27, 2010, [LINK](#)
- Kiedrowski, Jay (2010). Minnesota’s governor’s race: What glitters may not be gold, *MinnPost*, Community Voices Editorial, May 13, 2010, [LINK](#)
- Kiedrowski, J. (2010). The way out of Minnesota’s budget problem: a balanced approach. *Minnesota Public Radio NewsQ*, St. Paul, MN, May11, 2010.
- Kiedrowski, J. (2010). Federal Budget Deficit Rhetoric Sounds Fishy, *MPR*, St. Paul, MN, February 15, 2010.
- Kiedrowski, J. (2009). Not so unlike California..., *Minneapolis Star Tribune*, Editorial, Minneapolis, MN, July 5, 2009, OP1.
- Kiedrowski, J. (2009). It’s what you do, Governor, not what you say. *MinnPost*, Community Voices Editorial, April 22, 2009
- Kiedrowski, J. (2009). Accounting Gimmicks Won’t Fix the Budget, *Minneapolis Star Tribune*, Editorial, Minneapolis MN, February 5, 2009, A13.
- Goodno, K., & Kiedrowski, J. (2009). It Doesn’t Have to Be Like This Minnesota, *St. Paul Pioneer Press*, Editorial, St. Paul, MN, January 25, 2009.
- Gillette, P., & Kiedrowski, J. (2008). Where Wall Street meets Pennsylvania Avenue, *Minneapolis Star Tribune*, September 17, 2008, p. A11.

- Kiedrowski, J. (2008). State shouldn't hit nonprofits' reserves. *Minneapolis Star Tribune*, May 13, 2008.
- Kiedrowski, J. (2007). Let's stop the state's fiscal rollercoaster. *Minneapolis Star Tribune*, December 11, 2007, p. 17.
- Kiedrowski, J. (2007). Focus now on state's economic growth: With Minnesota falling behind the national averages, the governor and Legislature need to set a new priority. *Minneapolis Star Tribune*, July 26, 2007, p. A17.
- Kiedrowski, J. (2007). The awful, lawful joy ride: Whipping wildly from deficit to surplus isn't good for Minnesota. Let's smooth our system. *Minneapolis Star Tribune*, January 7, 2007, p. 1AA & 5AA.
- Kiedrowski, J. & Gunyou, J. (2006). Toward a more competitive state: Rather than just debate taxes in Minnesota, let's focus on where and how those resources are being invested, *Minneapolis Star Tribune*, August 15, 2006, A9.
- Kiedrowski, J. (2005). For a better budget, let's increase cigarette tax. *Minneapolis Star Tribune*, February 9, 2005: A13.
- Kiedrowski, J. (2005). Cut U.S. deficit via PAYGO plan. *Minneapolis Star Tribune*, January 9, 2005: AA5.
- Gunyou, J., Kiedrowski, J., & Wheelock, Pam (2005). Time for state to stop all the fiscal charades. *Minneapolis Star Tribune*, January 4, 2005: A11.
- Kiedrowski, J. (2004). How high are taxes, really? *Rochester Post-Bulletin*, December 29, 2004.
- Kiedrowski, P. J. (2004). First, try a beefed-up and elected Met Council. *Minneapolis Star Tribune*, December 18, 2004: AA4.
- Kiedrowski, P. J. (2004). Federal 'red ink' fiscal policy will hurt the nation. *Minneapolis Star Tribune*, October 6, 2004: A21.
- Kiedrowski, J. (2004). Why 'U' needs to be stronger -- and how it can happen. *Minneapolis Star Tribune*, August 22, 2004: AA6.
- Kiedrowski, J. (2004). Permanent tax cuts or deficit reduction? Voters should reject those who say they want both. *Minneapolis Star Tribune*, June 23, 2004: A15.
- Kiedrowski, J., & Gunyou, J. (2004). Budget 'solution' is nothing of the sort. *Minneapolis Star Tribune*, March 15, 2004: A11.
- Kiedrowski, J. (2003). A budget with no tomorrow: Gov. Pawlenty has turned his back on the kind of fiscal moderation that built the state in which we live and work. *Minneapolis Star Tribune*, March 30, 2003: AA4.
- Kiedrowski, J. (1986). State must better its budget forecasting. *St. Paul Pioneer Press*, November 13, 1986, 11A.

Recent Presentations

- Kiedrowski, J. (2021) Minneapolis City Question #1, 10 Presentations to Citizens of Minneapolis, July-October, 2021.
- Kiedrowski, J. (2021). Minneapolis Charter Commission, Support for A Comprehensive Improvement in City Charter. March 25, 2021.
- Kiedrowski, J. (2021). MN Senior DFL Caucus, "Mayor Executive-Council Legislative" Minneapolis Charter Change. June 12, 2021.
- Kiedrowski, J. (2021). Eastside Exchange Club, "Mayor Executive-Council Legislative" Minneapolis Charter Change, July 14, 2021.
- Kiedrowski, J. (2020). Minneapolis Charter Commission, Spaghetti Government, October 20, 2020.
- Kiedrowski, J. (2017). MN Department of Human Services Senior Management Team-Directors' Meeting, Leadership and Emotional Intelligence, June 12, 2017.
- Kiedrowski, J. (2017). Great Plains Institutional Forum, Moderator of a Panel on "Alternative Yield", Minneapolis, MN, June 27, 2017.
- Kiedrowski, J. (2016). Minnesota Government Finance Officers Luncheon Speaker on "What Is Minnesota's Financial Future?" Minnetonka, MN, December 14, 2016.
- (2016). MN Emerging Leaders Institute, Panel on Leadership, St. Paul, MN, November 17, 2016.

- Kiedrowski, J. (2016). Great Plains Institutional Forum, Moderator of a Panel on “Winning in Fixed Income, Further rate Hikes or Not?”, Minneapolis, MN, September 15, 2016.
- Kiedrowski, J. (2016). St. Paul Strong Tax Increment Financing Panel (Live and Broadcast SPNN), St. Paul, MN, September 8, 2016.
- Kiedrowski, J. (2016). Mandela Fellows: Financial Reporting, Minneapolis, MN, July 19, 2016.
- Kiedrowski, J. (2016). MN Department of Human Services Equity Days – Creating Organizational and Cultural Change to Improve Equity, St. Paul, MN, July 14, 2016.
- Kiedrowski, J. (2016). Humphrey Policy Competition Workshop – Budgeting, Minneapolis, MN, January 22, 2016.
- Kiedrowski, J. (2015). Great Plains Institutional Forum, Moderator of a Panel on “A Conversation with the Region’s Leading Chief Investment Officers”, September 9, 2015.
- Kiedrowski, J. (2015). Mandela Fellows: Innovative Financing, Minneapolis, July 15, 2015.
- Kiedrowski, J. (2015). Mandela Fellows: Financial Reporting, Minneapolis, July 14, 2015.
- Kiedrowski, J. (2015). 2015 Nonprofit Leadership Conference, Introductory Remarks, Minneapolis, June 24, 2015.
- Kiedrowski, J. (2015). The 2015 Upper Midwest Employment Law Institute, What Every Public sector practitioner Needs to Know About the 2015 Funding Session, St. Paul, May 19, 2015.
- Kiedrowski, J. (2015). PA 5101 Management and Governance of Nonprofit Organizations, Nonprofit Financial Analysis, March 24, 2015.
- Kiedrowski, J. (2015). PA 8081 Capstone, Cost-Benefit Analysis, February 11, 2015.
- Kiedrowski, J. (2015). PA 5180 Public Safety Cohort, Public Safety Budgeting, January 20, 2015.
- Kiedrowski, J. (2015). Ramsey County Board, Innovation Award Presentation, St. Paul, January 13, 2015.
- Kiedrowski, J. (2014). Great Plains Institutional Forum, Panel on Advanced Asset Allocation, September 10, 2014.
- Kiedrowski, J. (2014). Presentation to U.S. State Department’s International Visitor Leadership Program, “NGO Management”, September 9, 2014.
- Kiedrowski, J. (2014). Presentation to Minneapolis School Board, Report of the Referendum Oversight Committee, May 27, 2014.
- Kiedrowski, J. (2014). Presentation on Leadership and Management Graduate Education, Strengthening Civil Society: A Regional Project for South and Central Asia Delegation, May 1, 2014.
- Kiedrowski, J. (2014). PA 3990, Guest Speaker on *Policy Implementation*, April 9, 2014.
- Kiedrowski, J. (2014). Humphrey School - Center for the Study of Politics and Governance, Public Financing for Stadiums Panel, April 8, 2014.
- Kiedrowski, J. (2014). PA 5039, *Financial Condition Analysis*, April 4, 2014.
- Kiedrowski, J. (2014). U of MN Board of Regents, *Fiduciary Duty: Leadership as Governance*, February 13, 2014.
- Kiedrowski, J. (2014). Humphrey School Public Safety Cohort, *Budgeting in Brief*, January 24, 2014.
- Kiedrowski, J. (2014). PA 5105/MGT 6402, *History of Integrative Leadership*, January 21, 2014.
- Kiedrowski, J. (2013). BCLI Series, Panel Discussion: *Social Capital*, Minneapolis, MN, November 7, 2013.
- Kiedrowski, J. (2013). Metropolitan League of Women Voters, *MN State and Local Taxes 101*, October 26, 2013.
- Kiedrowski, J. (2013). Minnesota Association of Professional Employees Retreat, The Future of Minnesota’s Economy, State Budget, and Public Programs, Minneapolis, August 15, 2013.
- Kiedrowski, J. (2013). Civic Caucus, *MN’s Productive Economy*, July 26, 2013.
- Kiedrowski, J. (2013). Great River Regional Library Presentation: *Tax Reform – What Could Have Been*, St. Cloud, MN, May 21, 2013.
- Kiedrowski, J. PA 5101 – Guest Lecturer on Financial Management.
- Kiedrowski, J. (2013). Guest Presenter, PA 5105 – Integrative Leadership, March 25, 2013.
- Kiedrowski, J. (2013). Webinar Panel on Tackling Tax Reform in Minnesota, *Association of Budget and Financial Management Line Item: Special Issue on Tax Reform*, March 13, 2013.
- Kiedrowski, J. (2013). Coffman Panel: Fiscal Cliff and U: Our State in the Union, February 13, 2013.
- Kiedrowski, J. (2013). Public Sector Labor and Employment Law Seminar (CLE): *Minnesota Post-Election 2012: What Every Public Sector Practitioner Needs to Know about the 2013 Funding Session*, February 8, 2013.
- Kiedrowski, J. (2012). Fiscal Crisis, Innovation, & Performance Accountability, MN Association of County Officers Annual Conference, January, 17, 2013.
- Kiedrowski, J. (2012). MN Fiscal Condition, Twin Cities North Chamber of Commerce, December 21, 2012
- Kiedrowski, J. (2012). MN Financial Condition, Phillips Foundation, December 7, 2012.
- Kiedrowski, J. (2012). U of MN Human Resources, Chinese Delegation, December 4, 2012.

- Kiedrowski, J. (2012). Panel Participant, Edward R. Murrow Journalism Program for Journalists, November 5, 2012.
- Kiedrowski, J. (2012). Presentation to Project for Pride in Living Board Retreat, State of MN Fiscal and Budget Outlook, October 27, 2012.
- Kiedrowski, J. (2012). Presentation McKnight Foundation Community Development Organizations, State of MN fiscal and Budget Outlook, October 23, 2012.
- Kiedrowski, J. (2012). Presentation to Beijing University of Technology Chinese Delegation: Strategic Human Resources Management in U.S. Universities, August 8, 2012.
- Kiedrowski, J. (2012). Presentation to Henan University Chinese Delegation: Strategic Human Resources Management in U.S. Universities, July 25, 2012.
- Kiedrowski, J. (2012). Panel Discussion – Responder, 25th Annual Alliance of Community Health Plans, Boards of Directors Symposium, March 18, 2012.
- Kiedrowski, J. (2012). Panel Discussion, Rothschild Book Release, February 21, 2012.
- Kiedrowski, J. (2012). PA 8081 Capstone, Innovation in Service Delivery, January 18, 2012.
- Kiedrowski, J. (2011). American Association of University Women, *Minnesota's Unsustainable Safety Net*, November 14, 2011.
- Kiedrowski, J. (2011). Class for Sudha Shetty (Leadership for the Common Good), November 10, 2011.
- Kiedrowski, J. (2011). Governor's Job Summit 2011, *Reforming Minnesota Taxes for Better Economic Growth Panel*, St. Paul, MN, October 25, 2011.
- Kiedrowski, J. (2011). Executive Leadership Institute of the National Forum for Public Black Administrators, *Debt Balancing Government Budgets: Case Study – The Minnesota Shutdown*, October 19, 2011.
- Kiedrowski, J. (2011). U of MN Senate Finance and Planning Committee, *Federal Budget Cuts*, October 18, 2011.
- Kiedrowski, Jay (2011). U.S. Government and Politics Course, Concordia University, St. Paul, MN, October 11, 2011.
- Kiedrowski, J. (2011). United Front 2011: *What Do We Know? Impact of 2011 Legislative Session and Economic Forecast*, St. Paul, MN, October 6, 2011.
- Kiedrowski, J., & Moses, L. G. (2011). Metropolitan Adult Community Education Directors meeting: Return on Investment, Elk River, MN, September 20, 2011.
- Kiedrowski, J. (2011). Twin Cities United Way Board, MN Fiscal Crisis, Minneapolis, MN, September 8, 2011.
- Kiedrowski, J. (2011). Independent Community Bankers of MN, Keynote Address: *A Look at MN's Economy Today*, Duluth, MN, August 6, 2011.
- Kiedrowski, J. (2011). Georgist Society Annual Conference, *State and Local Fiscal Conditions in MN*, Bloomington, MN, August 4, 2011.
- Kiedrowski, J. (2011). Civic Caucus, *Challenges of Public Service Redesign*, St. Louis Park, MN, July 29, 2011.
- Kiedrowski, J. (2011). Japan to United States Delegation, Humphrey School, *Breaking the Budget Stalemate*, Minneapolis, MN, July 22, 2011.
- Kiedrowski, J. (2011). Rochester Citizens League, *Tax Expenditures in Minnesota*, Rochester, MN, July 12, 2011.
- Kiedrowski, J. (2011). League of MN Cities Annual Conference, *Innovation in Service Delivery*, Rochester, MN, June 13, 2011.
- Kiedrowski, J. (2011). New Brighton Mounds View Rotary Club, *Minnesota's Budget Crisis*, New Brighton, MN, May 24, 2011.
- Kiedrowski, J. (2011). MN DOT Leadership Foundations – Session 14-15, Metro DOT Training Facility, April 14, 2011.
- Kiedrowski, J. (2011). Progressive Action Alliance of Washington County, *Reality meets rhetoric: The hidden cost of state budget cuts*, Stillwater, MN, April 8, 2011.
- Kiedrowski, J. (2011). Municipal Securities Analysts, *Minnesota's Financial Future*, Minneapolis, MN, March 3, 2011.
- Kiedrowski, J. (2011). MN DOT Leadership Foundations – Session 1, Metro DOT Training Facility, January 19, 2011.
- Kiedrowski, J. (2011). MN Collaborative Governance Council, *Local Government Innovation and Redesign*, St. Paul, MN, January 13, 2011.
- Kiedrowski, J. (2011). Minnesota County Insurance Association Fiscal Officers training, *Service Innovation, Collaboration, and Performance Measures*, St. Paul, MN, January 10, 2011.
- Kiedrowski, J. (2010). Minnesota Association of Counties Annual Meeting, *Minnesota's Future and Redesign*, St. Cloud MN, December 8, 2010.

- Kiedrowski, J. (2010). Minnesota School Boards Association Delegate Assembly Program, *Minnesota's Future & Redesign*, St. Louis Park, MN, December 3, 2010.
- Kiedrowski, J. (2010). Regional Economic Development Group Forum, Panel Participant, Minneapolis, MN, November 12, 2010
- Kiedrowski, J. (2010). Minnesota Council of Foundations CEO/Trustee Pre-Convening Keynote: *Minnesota's New Normal*, Plymouth, MN, October 28, 2010.
- Kiedrowski, J. (2010). MN Teamsters 320 Annual Conference Keynote: *The Future of MN*, Roseville, MN, October 16, 2010.
- Kiedrowski, J. (2010). MN Policy Analysis Conference, MN Cities Financial Projections, St. Paul, MN, October 13, 2010.
- Kiedrowski, J. (2010). Association of Budget and Financial Management Annual Conference, Paper Presentation, *The Financial Future of Minnesota Cities: 2010-2025*, October 8, 2010.
- Kiedrowski, J. (2010). Association of Budget and Financial Management Annual Conference, Paper Presentation, *Minnesota Civic Compact: Performance Management for MN State Government*, October 7, 2010.
- Kiedrowski, J. (2010). League of MN Cities Policy Committee – MN Budget Trends Study Commission 2010 Update, St. Paul, MN, September 20, 2010.
- Kiedrowski, J. (2010). Humphrey International Fellows, United States Public Finance, August 24, 2010.
- Kiedrowski, J. (2010). Water Management Summit Key Note Address: *MN Financial Future*, St. Cloud, MN, July 16, 2010.
- Kiedrowski, J. (2010). League of MN Cities 2010 Annual Conference, Lunch Speaker – *MN Cities Financial Impact Study*, June 25, 2010.
- Kiedrowski, J. (2010). League of MN Cities 2010 Annual Conference, Session: *Tough Times Ahead for Gotham City*, June 25, 2010.
- Kiedrowski, J. (2010). Minneapolis League of Women Voters – Annual Meeting: *The Final Frontier: Managing Minneapolis and its Spaghetti Government*, Minneapolis, MN, June 3, 2010.
- Kiedrowski, J. (2010). MN Chapter of National Association of Housing and Redevelopment Authorities Keynote: *MN's Future*, Brainerd, MN, May 26, 2010.
- Kiedrowski, J. (2010). League of Women Voters – Legislative Action Committee, *MN's Future*, St. Paul, MN, May 7, 2010.
- Kiedrowski, J. (2010). League of MN Cities Board Meeting, *City Financial Impact Study*. St. Paul, MN, April 15, 2010.
- Kiedrowski, J. (2010). Edina/ West Bloomington DFL: *MN's Financial Crisis*, Richfield, MN, April 14, 2010.
- Kiedrowski, J. (2010). PA 5039 – Minneapolis Financial Library Consolidation, Minneapolis, MN, April 10, 2010.
- Kiedrowski, J. (2010). Private Client Summit on the Economy, State Budgets: *After the Stimulus, the Storm for Higher Education?* Edina, MN, March 3, 2010.
- Kierowski, J. (2010). Center for American Experiment, What We've Learned about Cutting Budgets Forum, Panelist, St. Paul, MN, March 2, 2010.
- Kiedrowski, J. (2010). McKnight Foundation: MN's Financial Future, Minneapolis, MN, February 26, 2010.
- Kiedrowski, J. (2010). MN CLE: 2010 Public Sector Labor & Employment Law: *The Current Budgeting Process: An Update on the 2010 Funding Session at the State Capitol*, Minneapolis, MN, February 26, 2010.
- Kiedrowski, J. (2010). Consortium for Citizens with Disabilities - Keynote Address: *Health & Long-term Care Reform in Deficit Times*, St. Paul, MN, February 22, 2010.
- Kiedrowski, J. (2010). Presentation, MN Association of School Business Officers Winter Conference: *MN's Social and Economic Future*, St. Louis Park, MN, February 19, 2010.
- Kiedrowski, J. (2010). Discussion, CURA Committee on University Neighborhoods, Minneapolis, MN, January 27, 2010.
- Kiedrowski, J. (2010). MN Private College Council Legislative Forum: MN's Financial Future and Its Impact on Higher Education, Minneapolis, MN, January 27, 2010.
- Kiedrowski, Jay (2009). Presentation: MN's Future, Aging Policy Summit, St. Paul, MN, December 8, 2009.
- Kiedrowski, Jay (2009). Presentation Iowa Policy Partnership, MN Finances, Des Moines, IA, December 4, 2009.
- Crosby, Kiedrowski, and Werner (2009). Roundtable at International Leadership Association Annual Conference, The Interdisciplinary Leadership Minor as a Model for Transformation, Prague, Czech Republic, November 14, 2009.
- Kiedrowski, J. (2009). Moderator of Opening Plenary Session, Never Let a Serious Crisis Go to Waste, 25th Annual Conference on Policy Analysis, St. Paul, MN, October 14, 2009.
- Kiedrowski, J. (2009). Featured Speaker, Superintendents' Annual Fall Forum, St. Cloud MN, October 13, 2009.

- Kiedrowski, J. (2009). Presenter, Annual Conference – Association of Budget and Financial Management, Washington, DC, September 29, 2009.
- Kiedrowski, J. (2009). Presenter, League of MN Cities Committee, Minnesota's Budget Challenge, St. Paul, MN, September 22, 2009.
- Kiedrowski, J. (2009). Presenter, Chinese HR Delegation, Strategic Human Resource Leadership, Minneapolis, MN, September 15, 2009.
- Kiedrowski, J. (2009). Keynote Speaker, Aging Services of MN Board Meeting, Minnesota's Future, St. Paul, MN, August 21, 2009.
- Kiedrowski, J. (2009). Class Presentation: US Public Finance, HHH International Fellows, Minneapolis, MN, August 14, 2009.
- Kiedrowski, J. (2009). Keynote Speaker, Long-term Care Imperative Session Planning Retreat, Minnesota's Future, Chaska, MN, August 12, 2009.
- Kiedrowski, J. (2009). Facilitator, Institute of Human Genetics Offsite, U of MN, Minneapolis, MN, July 23, 2009.
- Kiedrowski, J. (2009). Keynote Speaker, What's Ahead? Office of Measurement Services Annual Retreat, U of MN, St. Paul MN, July 17, 2009.
- Kiedrowski, J. (2009). Featured Speaker, Minnesota's Future, Southwest/West Central Service Cooperative Annual Board Conference, Brainerd, MN, July 16, 2009.
- Kiedrowski, J. (2008). Leading through Conflict and Change. North African American Summer Leadership Institute. Minneapolis, MN, July 14, 2009.
- Kiedrowski, J. (2009). Testimony: 2009-10 Budget and Future Problems, Minneapolis School Board, Minneapolis, MN, June 30, 2009.
- Kiedrowski, J. (2009). MN Finances, MN League of Cities Annual Conference, St. Paul, MN, June 25, 2009.
- Kiedrowski, J. (2009). Moderator, Panel on Developing Budgets during Economic Crisis, Nonprofit Leadership Council, Minneapolis, MN, June 4, 2009.
- Gunyou J., & Kiedrowski, J. (2009). Presentation: Minnesota's Budget Challenge, Presbyterian Home Services Board of Directors Retreat, Prior Lake, MN, June 2, 2009.
- Kiedrowski, J. (2009). Testimony, Comments for the Minneapolis Charter Commission, Minneapolis, MN, May 7, 2009.
- Kiedrowski, J. (2009). Panelist - State Budget Reality: Riding the Ups and Downs of Public Funding, LarsonAllen Annual Conference, Maple Grove, MN, May 7, 2009.
- Kiedrowski, J. (2009). Organizer and Moderator, 2008-9 Local Government Innovation Awards, HHH Center, Minneapolis, MN, April 15, 2009.
- Kiedrowski, J. (2009). Presenter, League of MN Cities and Metro Cities, MN Economy and Budget, April 9, 2009.
- Kiedrowski, J. (2009). Organizer and Moderator, Tax Panel, HHH Institute Cowles Auditorium, April 8, 2009.
- Kiedrowski, J. (2009). PA 5112 presentation: *The awful, lawful joyride: Minnesota's budget rollercoaster*, HHH Center, Minneapolis, MN, March 9, 2009.
- Kiedrowski, J., (2009). U of MN Headliners, March: *The awful, lawful joyride: Minnesota's budget rollercoaster*, St. Paul, MN March 5, 2009.
- Kiedrowski, J., Moderator (2009). "How is the Mortgage Crisis Affecting Minnesota" Panel, HHH Institute, HHH Museum, February 19, 2009.
- Kiedrowski, J. (2009). Panelist, Minnesota Budget Symposium, Richfield, MN, February 10, 2009.
- Kiedrowski, J. (2009). Organizer and Moderator, Economics Panel, HHH Institute Cowles Auditorium, February 4, 2009.
- Gunyou, J., & Kiedrowski, J. (2009). MN Budget Trends Study Commission Findings, Coffee and Policy, Rochester, MN, January 24, 2009.
- Gunyou, J., & Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, AFSCME MN Council 5, South St. Paul, MN, December 12, 2008.
- Kiedrowski, J, et. al., (2008). Panel – Addressing Transportation Professional Challenges, The Transportation Professional Work Forcer: Is There a Crisis in the Public Sector? Conference, Minneapolis, MN, December 16, 2008.
- Kiedrowski, J., & Gunyou, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, Civic Caucus, Bloomington, MN, November 21, 2008.
- Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, Metro Cities Annual Policy Meeting, Bloomington, MN, November 20, 2008.
- Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, Allina Hospital Systems Senior Staff, Minneapolis, MN, November 18, 2008.
- Kiedrowski, j. (2008). Presentation – Integrative leadership: Cross sector efforts to solve critical community problems, International Leadership Association Annual Conference, Los Angeles, CA, November 15, 2008.

- Kiedrowski, J. (2008). Panel Participant – The role of leadership in the future of NASPAA schools, 2008 NASDPAA Annual Conference, Charleston, SC, October 18, 2008.
- Kiedrowski, J. (2008). Moderator – Understanding the financial crisis, Humphrey Institute Seminar, Minneapolis, MN, October 14, 2008.
- Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, Association of Metropolitan School Districts, St. Paul, MN, October 10, 2008.
- Kiedrowski, J. (2008). Moderator – Integrative leadership and accountability for outcomes, International Integrative Leadership Conference, Minneapolis, MN, October 6, 2008.
- Kiedrowski, J. (2008). Moderator - Round Table Discussion: Educating Leaders in an Era of Globalization, 2008 International Conference on Public Administration, Minneapolis, MN, September 25, 2008.
- Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, MN Taxpayers Association, St. Paul, MN, September 24, 2008.
- Kiedrowski, J. (2008). “An ‘AND’ Attitude: Funding Multiple Projects, Greater Louisville Inc. Development Expedition, Minneapolis, MN, September 8, 2008.
- Kiedrowski, J. (2008). US Public Finance, Humphrey Fellows, Minneapolis, MN, August 20, 2008.
- Kiedrowski, J. (2008). Leading through Conflict and Change. North African American Summer Leadership Institute. Minneapolis, MN, July 15, 2008.
- Kiedrowski, J. (2008) – Leading People in Orono, Senior City of Orono Managers, Orono, MN, July 14, 2008.
- Kiedrowski, J. (2008). Dakota County Cost-Benefit Analysis Seminar. Dakota County Staff, June 11, 2008.
- Kiedrowski, J., & Lloyd, A. (2008). Presentation – Multi-sector board diversity: Challenge and opportunity. MN Nonprofit Leadership Summit, Minneapolis, MN, June 10, 2008.
- Kiedrowski, J. (2008). Panel Presenter – The state we’re in: Fulfilling human services needs in a time of economic uncertainty, MN Nonprofit Council Forum, May 29, 2008, Minneapolis, MN.
- Kiedrowski, J. (2008). Teaching Case and Teaching Note - *Minneapolis Library Consolidation Financial Case* Paper Presentation, Public Budgeting & Finance Section of Western Social Sciences Association, April 25, 2008, Denver, CO.
- Kiedrowski, J. (2008). Panel Presenter – Leading on Health Care: A Dialogue on Adaptive leadership with Ron Heifetz, March 26, 2008.
- Kiedrowski, J. (2008). Budget Trends: Let’s Get Off the Rollercoaster, Three Rivers Area Citizens League, March 12, 2008.
- Kiedrowski, J. (2008). Integrative Leadership: Study and Scholarship, President’s Emerging Leaders Program, U of MN, March 6, 2008.
- Kiedrowski, J. (2007). Paper Presentation - Creative financing for nonprofit organizations: Case study of the Guthrie Theater. CFO/Arts Annual Conference, November 8, 2007, Minneapolis, MN.
- Crosby, B., & Kiedrowski, J. (2007). Integrative leadership: Observations from a University of Minnesota seminar series. Presented at the International Leadership Association Annual Conference. Vancouver, Canada. November 2, 2007, 26 pages.
- Bryson, J., Crosby, B., & Kiedrowski, J. (2007). Leadership for Uncertain Times: The Role of University-Based Leadership Centers Roundtable, National Association of Schools of Public Affairs and Administration Annual Conference, October 12, 2007.
- De Cramer, G., Kiedrowski, J., & Stone, M. (2007). Nonprofit Governance Under Fire: What We Know and Where Do We Go? MN Council of Nonprofits Annual Conference, Duluth, MN, October 5, 2007.
- Kiedrowski, J. (2007). Keynote Address: Financing our future. Minnesota Institute of Public Finance, Brainerd, MN, September 29, 2007.
- Kiedrowski, J. (2007). How do we pay? A public dialogue on Taxes. River Valley Action Meeting, Stillwater, MN, September 18, 2007.
- Kiedrowski, J. (2007). Leading through Conflict and Change. Latin American Summer Leadership Institute. Minneapolis, MN, July 20, 2007.
- Kiedrowski, J. (2007). Why a strategic management system? U of MN Office for Student Affairs Annual Retreat. St. Paul, MN, July 17, 2007.
- Kiedrowski, J. (2007). What to Consider Before Joining a Nonprofit Board. Community Capital Alliance Presentation, Minneapolis, MN, May 9, 2007.
- Kiedrowski, J. (2007). Stewardship and the Public Purse: Overview of How Government Should Make Budget and Spending Decisions. Bethlehem Lutheran Church, Minneapolis, MN, April 22, 2007.
- Kiedrowski, J. (2007). Moderator, 2006 Local Government Innovation Awards, HHH Center, Minneapolis, MN, April 12, 2007.
- Kiedrowski, J. (2007). Red Ink Federal Fiscal Policy. HHH Institute Visiting Admitted Graduate Students, HHH Center, Minneapolis, MN, April 2, 2007.

- Kiedrowski, J. (2007). Moderator for Center for Integrative Leadership seminar featuring Bill George from Harvard Business School presenting, "Ethically Inspired Leadership: Stories and Lessons." Minneapolis, MN, March 23, 2007.
- Kiedrowski, J. (2007). Moderator for Center for Integrative Leadership seminar featuring Catherine Mann from the Institute for International Economics presenting, "U.S. International Economic Relations and the Dollar: Implications of the Current Account Deficit and Capital Account Surplus." Minneapolis, MN, February 12, 2007.
- Gunyou, J., & Kiedrowski, J. (2007). Minnesota Finances. Rochester Coffee and Conversation. Rochester, MN, January 27, 2007.
- Kiedrowski, J. (2007). Arbitrage Financing for Nonprofit Capital Projects: Guthrie Theater Case Study. HHH Policy Fellows, Minneapolis, MN, January 16, 2007.
- Kiedrowski, J. (2006). Minnesota's Nonprofit Economy: The Quarterly Survey Project. Public and Nonprofit Leadership Center Seminar. HHH Institute. December 14, 2006.
- Kiedrowski, J. (2006). Panelist – Sunshine – Openness in government in a Representative Democracy. Power Tools for Nonprofits Public Policy Day, MN Council of Nonprofits. December 13, 2006.
- Kiedrowski, J. (2006). Presentation – Strategic Human Resources Management. China Human Resources Delegation from CCPIT. November 30, 2006
- Kiedrowski, J. (2006). Presentation - Overview of MN Finances. Citizens League Property Tax Committee, October 26, 2006.
- Bryson, J., Crosby, B., & Kiedrowski, J. (2006). Developing Leadership Scholarship, Education and Engagement Across the University: The Center for Integrative Leadership at the University of Minnesota. NASPAA Annual Conference. Minneapolis, MN, October 20, 2006.
- Kiedrowski, J. (2006). Presentation - Ensuring Your Planned Gift Accomplishes What You Intend: Investing in Organizations that Are Performance-Based. MN Planned Giving Annual Conference, September 14, 2006.
- Kiedrowski, J. (2006). Presentation: Arbitrage financing for nonprofit capital projects - Case study of the Guthrie Theater. MN Nonprofit Financial Officers. St. Paul, MN, June 22, 2006.
- Kiedrowski, J. (2006). Seminar Discussant. Federal Spending in Minnesota: Why is Minnesota's Return on Its Federal Tax Dollar So Low? HHH Institute, April 28, 2006.
- Kiedrowski, J. (2006). Organizer and Summarizer, Innovations in City and County Government, April 27, 2006. Minneapolis, MN: HHH Institute, MN.
- Kiedrowski, J. (2006). Keynote Address: Systemic results-based leadership. Midwestern Governmental Audit Forum, Bloomington, MN, April 20, 2006.
- Crosby, B., & Kiedrowski, J. (2006). Integrative leadership. HHH Research Symposium, March 31, 2006.
- Bryson, J., Crosby, B., & Kiedrowski, J. (2006). Theoretical Foundations of Integrative Leadership Presented to International Symposium on Public Sector Organizations, Glasgow, Scotland.
- Kiedrowski, J. (2006) Panelist at Conference. Serving Citizens Better: Promoting Excellence in Public Management. January 27, 2006. Minneapolis, MN: HHH Institute, MN.
- Kiedrowski, J. (2005). Presentation – Ensuring Your Planned Gift Accomplishes What You Intend: Investing in Organizations that Are Performance-Based. MN Planned Giving Annual Conference, November 9, 2005.
- Kiedrowski, J. (2005). Panel Presenter - Framing the Budget Debate: Advancing an Economic Policy Agenda. MN Council of Nonprofits Annual Conference, November 4, 2005.
- Kiedrowski, J. (2005). Comments to the Regents of the U of MN. Regents Forum, May 16, 2005.
- Kiedrowski, J. (2005). Arbitrage financing for nonprofit capital projects: The case study of the Guthrie Theater. A presentation at the American Association of Accounts: Public and Nonprofit mid-year conference. Harvard University: Boston, MA.
- Gunyou, J., & Kiedrowski, J. (2004-5). Straight Talk about MN State Finances. (Over 50 Presentations across MN).

Recent Legislative Testimony

- MN House Tax Committee Testimony on 2011 Report Recommending the Creation of Tax Expenditure Commission, January 27, 2021.
- Rep. Jen Schultz on including inflation on expenditures in the MN Economic Forecast, February 20, 2020.
- Minneapolis City Council, Changing to a Biennial Budget, July 24, 2019.

- MN Senate Finance Committee, Budget Reserve, December 13, 2013.
- MN Senate Tax Reform Division of the Senate Tax Committee, S. F. 53: Tax Expenditure Review Act, February 13, 2013.
- MN Senate Tax Committee, Local Government Innovation and Results Council Report, January 31, 2012.
- MN House Tax Committee Statement of Opposition to HF1598, Constitutional Amendment to Require Super Majority for Tax Increases, May 2, 2011.
- MN Senate Tax Committee, Presentation of Tax Expenditure Report, February 23, 2011.
- MN Senate, Education Finance Division, Expert Testimony on Changing MN Cash Flow Payments, Sen. Bonhoff, St. Paul, MN, February 17, 2010.
- MN House of Representatives, Education Committee, Expert Testimony on HF 2645, Changing MN Cash Flow Payments, Rep. Greiling, St. Paul, MN, February 17, 2010.
- Federal Roundtable on S.1073, the Rating Accountability and Transparency Act of 2009, with Sen. Amy Klobuchar, Minneapolis, MN, October 12, 2009.
- MN House and Senate Financial Summit with Former Governors, Speakers, and Majority Leaders, Participant, State Capital, St. Paul, MN, September 8, 2009.
- MN Senate Government Operations Committee, April 15, 2009, Budget Stability Legislation.
- Legislative Commission on Planning and Fiscal Policy, February 18, 2009, Balanced Budgets.
- MN Senate Tax Committee, January 21, 2009: MN Budget Trends Study Commission
- MN Senate Finance Committee, January 15, 2009: MN Budget Trends Study Commission
- MN House Tax and Finance Committees, January 13, 2009: MN Budget Trends Study Commission
- MN Senate Majority Freshmen, February 13, 2007: Financial Facts
- MN Senate Finance Committee, January 30, 2007: MN Rollercoaster Finances
- MN Senate Finance Committee, January 21, 2005: Financial Stability
- MN Senate K-12 Committee, January 12, 2005: Need to Invest in Education

Legislator and Candidate Meetings

- Senate Minority Leader Tom Bakk, October 31, 2011.
- Rep. Linda Runbeck, October 4, 2011.
- Rep. Carol MacFarland, October 4, 2011.
- House Minority Leader Rep. Paul Thissen, September 28, 2011.
- House Minority Leader Rep. Paul Thissen, December 21, 2010.
- Senate Minority Leader Sen. Tom Bakk, December 10, 2010.
- Governor-elect Mark Dayton, Budget Briefing, December 2, 2010.
- Governor-elect Mark Dayton, November 10, 2010.
- Senate Majority Leader, Sen. Larry Pogemiller, September 3, 2010.
- Speaker Margaret Anderson Kelliher, July 15, 2010.
- Speaker Margaret Anderson Kelliher, June 22, 2010.
- Rep. Paul Marquardt, March 5, 2010.
- Mayor R. T. Rybak, Candidate for Governor, February 11, 2010.
- Speaker of the House, Rep. Margaret Anderson Kelliher, February 10, 2010.
- Senate Majority Leader, Sen. Larry Pogemiller, January 19, 2010.
- Speaker of the House, Rep. Margaret Anderson Kelliher, October 19, 2009.
- Rep. Paul Marquardt, October 16, 2009.
- Speaker of the House, Rep. Margaret Anderson Kelliher, September 21, 2009.
- Sen. Paul Thiessen, September 15, 2009

- Senate Majority Leader, Sen. Larry Pogemiller, September 11, 2009.
- Mark Dayton, Candidate for Governor, August 19, 2009.
- Brain Klauss, Policy Director, Mark Dayton Campaign for Governor, August 11, 2009.
- Senate Majority Leader, Sen. Larry Pogemiller, August 10, 2009.
- Senate Tax Committee Chairman, Sen. Tom Bach, August 10, 2009.

Recent Media Participation

- Internet Newspaper, Axios, Torey Van Oot, MN Tax Changes, March 4, 2022.
- Electronic Newspaper, MN Daily, Alex Snell, 2021 Capital Budget, January 24, 2022.
- Television Interview, KARE 11, Danny Spevak, Minneapolis City Question #1, November 3, 2021.
- Radio Interview, NYU Student Radio, Sydney Bertun, Minneapolis City Question #2, Public Safety Department, October 4, 2021.
- Newspaper Commentary, Minneapolis StarTribune, “Amendment is a trojan horse for defunding, disorder, September 8, 2021.
- Newspaper Commentary, Minneapolis StarTribune, “Why the executive-mayor amendment must pass”, August 3, 2021.
- Newspaper Interview, MN Daily, Hanna Van Den Einde, July 14, 2021.
- Newspaper Interview, Minneapolis StarTribune, John Rash, October 28, 2020
- Newspaper Interview, La Crosse Independent, Eric Timmons, July 24, 2020.
- Television Interview, WCCO-TV, Heather Brown with Good Question on “Taxing Social Security Payments”, February 20, 2020.
- Newspaper Interview, Minneapolis StarTribune, Eric Roper, September 4, 2019.
- Newspaper Interview, Minneapolis StarTribune, J. Patrick Coolican, July 31, 2019.
- Newspaper Interview, Finance and Commerce, William Morris, May 7, 2019.
- Newspaper Interview, Minneapolis StarTribune, Kelly Smith, May 1, 2019.
- Internet News Service, watchdog.org , Mike Carroll, April 15, 2019.
- Podcast, Social Change Leaders, Stephanie Malon-Rufi, December 9, 2019.
- Newspaper Interview, Associated Press, Dana Ferguson, December 6, 2018.
- Television Interview, KARE 11, Jeff Kummer, October 8, 2018.
- Magazine Interview, Prairie Business Magazine, Tom Dennis, October 1, 2018.
- Television Interview, KARE 11, Jeff Kummer, September 24, 2018.
- Internet News Service, watchdog.org , Mike Carroll, September 19, 2018.
- Newspaper Interview, Finance & Commerce, William Morris, September 17, 2018.
- Radio Interview, MPR Collegeville, Kristi Mahron, March 6, 2018.
- Television Interview, WCCO TV-Good Question, Heather Brown, February 6, 2018.
- Newspaper Interview, StarTribune, Jim Spencer, February 6, 2018.
- Newspaper Interview, Alexandria Echo-Press, Karen Tolkkinen, January 27, 2018.
- Radio Interview, WCCO Radio, Edgar Lanaris, December 20, 2017.
- Radio Interview, MN Public Radio, Cathy Wurzer, December 5, 2017.
- Newspaper Interview, Rochester Post-Bulletin, Jeff Kiger, November 16, 2017.
- Newspaper Interview, Minnesota Daily, Kayla Fong, November 13, 2017.
- Newspaper Interview, Minneapolis Star Tribune, Belz Adams, November 2, 2017.
- Newspaper Interview, Fargo Forum, John Hageman, October 2, 2017.

- Newspaper Interview, Minneapolis Star Tribune, John Reinan, September 22, 2017.
 - Newspaper Interview, Minneapolis Star Tribune, Erin Adler, September 22, 2017.
 - Newspaper Interview, Minneapolis Star Tribune, Jennifer Bjorhus, February 2, 2017.
- Television Interview, KSTP Channel 5, Josh Rosenthal, December 30, 2016.
 - Newspaper Interview, Minneapolis Star Tribune, John Reinan, May 24, 2016, [LINK](#).
 - Magazine Interview, MSP Business Journal, Patrick Rehkamp, April 1, 2016.
 - Newspaper Interview, Finance & Commerce, Karlee Weinmann, March 24, 2016.
- Newspaper Interview, MN Daily, Local Government Innovation Awards, December 10, 2015.
 - Newspaper Interview, St. Paul Pioneer Press, Youssef Reddad, November 25, 2015.
 - Documentary Video Interview, Alyse Synder, Financially Tuned Media Group, Issues in Retirement, November 3, 2015.
 - Newspaper Interview, MN Daily, Brian Edwards, October 6, 2015.
 - Newspaper Interview, Minneapolis Star Tribune, Katy Read, September 28, 2015.
 - Newspaper Interview, Minneapolis Star Tribune, Eric Roper, July 8, 2015.
 - Newspaper Interview, MN Daily, Benjamin Farniok, April 3, 2015
 - Newspaper Interview, Minneapolis Star Tribune, Emma Stone, March 26, 2015.
 - Newspaper Interview, MN Daily, Benjamin Farniok, March 2, 2015.
 - Newspaper Interview, MN Daily, Nick Wicker, February 19, 2015.
 - Newspaper Interview, Lawrence (KS) Journal World, Karen Dillon, February 13, 2015.
 - Internet Newspaper, MinnPost, Eric Black, February 9, 2015.
 - Newspaper Interview, Minneapolis Star Tribune, Grayden Royce, February 5, 2015.
 - Newspaper Interview, MN Daily, Haley Hansen, January 27, 2015.
 - Television Interview, TPT, David Gillette, January 22, 2015.
 - Television Interview, KARE 11, John Croman, Federal Tax Proposals, January 20, 2015.
 - Radio Interview, WTIP North Shore Community Radio Grand Marais, MN, Veronica Weadock, January 12, 2015.
- Newspaper Interview, Northfield News, Kevin Krein, December 12, 2014.
 - Newspaper Interview, Minneapolis StarTribune, Jim Spencer, December 3, 2014.
 - Newspaper Interview, Finance and Commerce, James Warden, August 27, 2014.
 - Internet Newspaper, MinnPost, Devin Henry, June 24, 2014.
 - Newspaper Interview, Minnesota Daily, Taylor Nachtigal, June 12, 2014.
 - Internet Newspaper, MinnPost, Brianna Bierschbach, April 21, 2014.
 - Newspaper Interview, Minneapolis StarTribune, Lori Sturdevant, March 26, 2014.
 - Television Interview, WCCO TV, "Good Question", Heather Brown, February 6, 2014.
 - Television Interview, WCCO TV, Heather Brown, January 21, 2014.
 - Newspaper Interview, Minneapolis StarTribune, Janet Moore, January 15, 2014.
- Newspaper Interview, St. Paul Pioneer Press, Sarah Horner, December 20, 2013.
 - Television Interview, KTCA, Public Service Redesign Student Panel, December 3, 2013.
 - Magazine Interview, Twin Cities Business Magazine, Dave Beal , November 20, 2013.
 - Newspaper Interview, St. Paul Pioneer Press, Pat Effenberger, November 12, 2013.
 - Internet Newspaper, MinnPost, Marlys Harris, November 11, 2013.
 - Newspaper Interview, Minneapolis Star Tribune, Adam Belz, October 15, 2013.
 - Television Interview, On Air KARE 11 Sunrise Show, Kim Insley, October 15, 2013.
 - Radio Interview, On Air, WCCO Morning Show, John Heinz, September 30, 2013.
 - Newspaper Interview, MN Daily, Alex Shhith, September 16, 2013.
 - Newspaper Interview, Minneapolis Star Tribune, Eric Roper, July 30, 2013.
 - Television Interview, KARE 11, Lindsey Seavert, July 30, 2013.
 - Television Interview, KMSP 9, On-Air with Tom Lyndon, July 23, 2013.
 - Newspaper Interview, MN Daily, Janice Biitters, July 8, 2013.
 - Newspaper Interview, MN Daily, Hailey Colwell, June 6, 2013.
 - Television Interview, FOX 9, Jonathan Choe, May 17, 2013.
 - Newspaper Interview, Minneapolis Star Tribune, Jim Spencer, May 14, 2013.
 - Television Interview, KARE 11, Jeffery DeMars, April 10, 2013.
 - Internet Newspaper, MinnPost, Cynthia Boyd, April 4, 2013.

- Internet Newspaper, MinnPost, James Nord, March 20, 2013.
 - Radio, MPR, Mike Mulcahy, February 24, 2013.
 - Newspaper, St. Cloud Times, Mark Sommerhauser, February 14, 2013.
 - Newspaper, MN Daily, Jessica Lee, January 30, 2013.
 - Television Interview, Access MN, Jim du Bois, January 22, 2013.
 - Television Interview, KARE 11, John Croman, January 21, 2013.
 - Television Interview, KARE 11, Karla Hult, January 2, 2013.
 - Television Interview, KARE 11, Jay Olstad, January 1, 2013.
 - Television Interview, KARE 11 on Air with Randy Shaver, January 1, 2013.
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- Television Interview, KARE 11, Scott Seroka, December 26, 2012.
 - Newspaper, Finance and Commerce, Mark Anderson, December 20, 2012.
 - Radio, WCCO Good Morning Show with Dave Lee, December 6, 2012.
 - Newspaper, St. Paul Pioneer Press, Bill Salisbury, December 4, 2012.
 - Magazine, Twin Cities Business, Christa Meland, December 3, 2012.
 - Television, WCCO, Good Question with Jason DeRusha, December 3, 2012.
 - Newspaper, StarTribune, Graydon Royce, November 23, 2012.
 - Newspaper, MN Daily, Jessica Lee, November 12, 2012.
 - Television Interview, KSTP, Fiscal Cliff, November 8, 2012.
 - Internet Newspaper, MinnPost, Marlys Harris, November 8, 2012.
 - Newspaper Interview, Finance and Commerce, Chris Newmarker, October 17, 2012.
 - Radio Interview, MPR, Dave Peters, October 3, 2012.
 - Newspaper Interview, ECM Sun, Tim Budig, May 30, 2012.
 - Newspaper, Minneapolis Star Tribune, Randy Furst, May 25, 2012.
 - Magazine Interview, MN Alumni Magazine, Cynthia Scott, April 2, 2012.
 - Newspaper, Finance and Commerce, Mark Anderson, March 5, 2012.
 - Public Radio, MPR, Catharine Richert March 1, 2012.
 - Internet Newspaper, MinnPost, Marlys Harris, February 29, 2012.
 - Newspaper, Minneapolis Star Tribune, Maria Bacca, February 22, 2012.
 - Public Television , Minneapolis Public Access - Joan Higinbotham, League of Women's Voters, Minneapolis, MN, February 2, 2011.
 - Newspaper, Minneapolis Star Tribune, Lori Sturdevant, January 31, 2012.
 - Newspaper, Washington Times, Andrea Billups, January 24, 2012.
 - Television Interview, TPTV, Gail Hudson, January 5, 2012.
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- Radio Interview, MPR, Tom Robertson, December 14, 2011.
 - Radio Interview, MPR, Dave Peter, December 8, 2011.
 - Newspaper Interview, Washington Post, Sarah Cliff, December 1, 2011.
 - Internet Newspaper Interview, MinnPost, John Hageman, November 22, 2011.
 - Newspaper Interview, Finance and Commerce, Mark Anderson, November 9, 2011.
 - Radio Interview, MPR, Julie Sable, November 2, 2011.
 - Newspaper Interview, Minneapolis Star Tribune, Todd Nelson, October 18, 2011.
 - Radio Interview, MPR, Jennifer Vogel, September 29, 2011.
 - Freelance Writer Interview, Ahndi Fridell, September 16, 2011.
 - Newspaper Interview, Mark Sommerhauser, St. Cloud Times, September 7, 2011.
 - Radio Interview, WCCO Radio, John Heinz Show with Steve Thomson, August 18, 2011.
 - Internet Newspaper Interview, MinnPost, Steve Dornfeld, August 15, 2011.
 - Television Interview, WCCO-TV, The Morning Show, August 14, 2011.
 - Radio Interview, WCCO Radio, Esme Murphy Show, August 6, 2011.
 - Newspaper Interview, Pioneer Press, Chris Snowbeck, August 5, 2011.
 - Radio Interview, MPR, Tom Scheck, July 27, 2011.
 - Television Interview, WCCO TV, Good Question with Jason DeRusha, July 27, 2011.
 - Radio Interview, WCCO Radio, Esme Murphy Show, July 23, 2011.
 - Internet Newspaper Interview, MinnPost, Steve Dornfeld, July 22, 2011.
 - Newspaper Interview, Capitol Report, Kevin Featherly, July 22, 2011.

- Newspaper Interview, Washington Times, Andrea Billips, July 21, 2011.
 - Internet Newspaper Interview, MinnPost, Sharon Schmickle, July 20, 2011.
 - Radio Interview, MPR, Annie Baxter, July 20, 2011.
 - Television Interview, Fox 9 News, Jeff Goldberg, July 20, 2011.
 - Radio Guest, MPR, Midday with Gary Eichten (Mary Ann Combs), July 18, 2011.
 - Internet Newspaper Interview, MinnPost, Dave Beal, July 15, 2011.
 - Newspaper Interview, Finance and Commerce, Mark Anderson, July 14, 2011.
 - Newspaper Interview, Minneapolis Star Tribune, Neal St. Anthony, July 14, 2011.
 - Newspaper Interview, Deutschland Financial Times, Matthias Ruch, July 13, 2011.
 - Internet Newspaper Interview, MinnPost, Devin Henry, July 12, 2011.
 - Newspaper Interview, Minneapolis Star Tribune, Jim Spencer, July 12, 2011.
 - Radio Guest, MPR, Midday with Gary Eichten, July 11, 2011.
 - Radio Interview, WCCO Radio, John Williams Show, July 8, 2011.
 - Newspaper Interview, Associated Press, Pat Condon, July 6, 2011.
 - Newspaper Interview, Finance and Commerce, Mark Anderson, July 1, 2011.
 - Radio Interview, WCCO Radio, John Williams Show, July 1, 2011.
 - Newspaper Interview, Boston Globe, Brian Mooney, June 29, 2011.
 - Public Radio, MPR, Catharine Richert, June 21, 2011.
 - Internet Newspaper, MinnPost, James Nord, June 15, 2011.
 - Newspaper Interview, Minneapolis Star Tribune, Dave Phellps, June 15, 2011.
 - Internet Newspaper, MinnPost, Eric Black, May 26, 2011.
 - Newspaper Interview, St. Paul Pioneer Press, Bob Shaw, May 2, 2011.
 - Newspaper Interview, Politics in Minnesota, Paul Demko, April 29, 2011.
 - Magazine Interview, The Chronicle of Philanthropy, Suzanne Perry, April 12, 2011.
 - Newspaper Interview, Politics in Minnesota, Paul Demko, April 11, 2011.
 - Magazine Interview, *Mother Jones*, Sid Mahanta, April 8, 2011.
 - Interview, The Council of State Governments, Kate Tormey, April 8, 2011.
 - Newspaper Interview, Minneapolis Star Tribune, Maria Baca, March 11, 2011.
 - Newspaper Interview, Twin Cities Business, Brit Robson, March 9, 2011.
 - Public Radio Interview, Minnesota Public Radio, Dave Peters, March 8, 2011.
 - Public Television, Minneapolis Public Access - Joan Higinbotham, League of Women's Voters, Minneapolis, MN, March 2, 2011.
 - Public Television, Minneapolis Public Access – Judy Cararo Show, Minneapolis, MN, February 23, 2011.
 - Public Radio Guest Appearance, Minnesota Public Radio, Mid-morning Show with Kerry Miller, February 7, 2011.
 - Newspaper Interview, Minneapolis Star Tribune, Kevin Diaz, February 1, 2011.
 - Newspaper Interview, Minneapolis Star Tribune, Maria Baca, January 27, 2011.
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- Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, December 23, 2010.
 - Newspaper Interview, St. Paul Pioneer Press, Bill Salisbury, December 20, 2010.
 - Newspaper Interview, Star Tribune, Jenna Ross, Minneapolis, MN, December 14, 2010.
 - Internet Newspaper, MinnPost, Tara Bonnow, Minneapolis, MN, December 6, 2010.
 - Newspaper, Finance and Commerce, Bob Geiger, Minneapolis, MN, November 30, 2010.
 - Television Interview, KMSP 9, Jeff Goldberg, Minneapolis, MN, November 15, 2010.
 - NW Metro Cable Television, Four 14 Minute Segments on State of MN Finances, Brooklyn Park, MN, November 13, 2010.
 - Television Live Interview, Fox 9 News at 9:00 with Jeff Passolt, Eden Prairie, MN, November 10, 2010.
 - Newspaper Interview, Wall Street Journal, Connor Dougherty, November 3, 2010.
 - Public Radio Interview, MPR, Cathy Wurzer, October 27, 2010.
 - Newspaper Interview, St. Paul Pioneer Press, Bill Salisbury, October 21, 2010.
 - Public Radio Interview, MPR News Q, Catharine Richert, September 28, 2010.
 - Newspaper Interview, Politics in Minnesota, Jake Grovum, September 21, 2010.
 - Internet Newspaper Interview, MinnPost, Jay Weiner, September 20, 2010.
 - Television Interview, KSTP, Bob McNaney, September 16, 2010.
 - Newspaper Discussion on Pensions, Nancy Barnes, Editor, and Colleagues, September 15, 2010.
 - Public Radio Interview, MPR, Nancy Lebens, September 14, 2010.
 - Newspaper Interview, Law & Politics, Paul Demko, September 2, 2010.
 - Public Radio Interview, MPR, Tom Sheck, August 30, 2010.

- Public Radio Interview, MPR News Q, Catharine Richert, August 23, 2010.
 - Internet Newspaper Interview, MinnPost, Jay Weiner, August 23, 2010.
 - Radio Interview, MPR, Mark Zdechlic, August 23, 2010.
 - Newspaper Interview, Minnesota Daily, James NordStaff, July 29, 2010.
 - Newspaper Interview, Star Tribune, Jim Adams, July 21, 2010.
 - Public Radio Interview, MPR News Q, Catharine Richert, July 19, 2010.
 - Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, July 16, 2010
 - Television Interview, KSTP, Mike Mayday, June 23, 2010.
 - Internet Newspaper Interview, MinnPost, Eric Black, June 1, 2010.
 - Internet Newspaper Interview, MinnPost, Beth Hawkins, Feb. 15, 2010.
 - Newspaper Interview, Minneapolis Star Tribune, Neil St. Anthony, February 9, 2010.
 - Internet Newspaper Interview, MinnPost, Sharon Schmickle, February 4, 2010.
 - Internet Newspaper Interview, MN Daily, Katherine Lymn, January 28, 2010.
 - Newspaper Interview, Minneapolis Star Tribune, Baird Helgeson, January 18, 2010.
 - Radio Interview, Former Congressman Tim Penny's Radio Show, KOWZ Radio, Waseca, MN, January 18, 2010.
 - Newspaper Interview, Star Tribune, Jim Adams, January 18, 2010.
 - Internet Newspaper Interview, Minn Post, Eric Black, January 13, 2010.
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- Newspaper Interview, St. Paul Pioneer Press, Bill Salisbury, December 14, 2009.
 - Radio Interview on Air, Mid-Day Program, MPR, Gary Eichten, December 2, 2009.
 - Internet News Service Interview, Bringmethenews.com, Dan Haugen, December 2, 2009
 - Internet News Service Interview, Bringmethenews.com, Dan Haugen, December 1, 2009.
 - Newspaper Interview, Minneapolis Star Tribune, Mike Kaszuba, November, 2009.
 - Newspaper Interview, Minnesota Daily, Taryn Wobbema, "Steering Group to Decide U's Future", October 29, 2009, page 1.
 - Newspaper Interview, Minneapolis Star Tribune, Maria Baca, Local Government Financial Problems, September 9, 2009.
 - Newspaper Interview, St. Paul Legal Ledger, Charlie Shaw, MN Future Financial Problems, August 17, 2009.
 - Radio Interview, MPR, Gary Eichten, Response to Governor Pawlenty's Unallotments, June 16, 2009
 - Television Interview, WCCO TV, Jason DeRusha, How Similar are Family and Government Budgets? June 10, 2009
 - Radio Interview, WCCO Radio, John Heinz, Social Security and Medicare, May 12, 2009.
 - Magazine Interview, Twin Cities Business, Brit Robson, April 6, 2009.
 - Magazine Interview, Twin Cities Business, Brit Robson, March 26, 2009.
 - Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, March 23, 2009.
 - Radio Interview, MN Public Radio, Tom Scheck, March 18, 2009.
 - Television Interview, WCCO TV, Jason DeRusha, Should the Federal Government Run a Deficit? March 10, 2009.
 - Newspaper Interview, MinnPost, Cynthia Dizikes, February 23, 2009.
 - Newspaper Interview, Finance and Commerce, Scott Carlson, February 19, 2009.
 - Newspaper Interview, St. Paul Pioneer Press, Tom Webb, January 26, 2009.
 - Magazine Interview, Twin Cities Business, Brit Robson, January 23, 2009.
 - Rochester Post Bulletin, "State Budget Experts Visit Rochester", Heather Carlson, January 20, 2009.
 - Mesabi Daily News, Is there a better state budget process? Jon Collins, St. Paul, MN, January 21, 2009.
 - MinnPost, "Minnesota budget trends study says changing demographics require revised state financial system", Joe Kimball, Minneapolis, MN, January 12, 2009.
 - MPR, "MN Budget Problems Here to Stay, Tim Pugmire, St. Paul, MN, January 12, 2009.
 - AP, "MN Budget Problems Here to Stay", Martiga Lohn, St. Paul MN, January 12, 2009.
 - Media Briefing on MN Budget Trends Study Commission Report, St. Paul, MN, January 12, 2009.
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- Newspaper Interview, Minneapolis Star Tribune, Patricia Lopez, Minneapolis, MN, December 10, 2008.
 - Television Interview, KARE – 11, Minneapolis, MN, December 4, 2008.
 - Radio Interview, The Don Shelby Show (with Esmae Murphy), WCCO Radio, Minneapolis, MN, December 4, 2008.

- Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, Minneapolis, MN, December 2, 2008.
- Radio Interview, Former Congressman Tim Penny's Radio Show, KOWZ Radio, Waseca, MN, October 31, 2008.
- Newspaper Interview, St. Paul Pioneer Press, Bill Salisbury, October 22, 2008.
- Newspaper Interview, Minnesota Daily, Josh Katzenstein, October 14, 2008
- Radio Interview, Jack Rice Show, WCCO Radio, Minneapolis, MN, October 14, 2008.
- Radio Interview, Morning Show with Dave Lee, WCCO Radio, Minneapolis, MN, October 13, 2008.
- Obama Campaign Press Conference, Discussion of Need for Regulation of Financial Industry, St. Paul, MN, September 18, 2008.
- Newspaper Article, St. Paul Legal Ledger, Charlie Shaw, July 24, 2008, p. 1.
- Internet Newspaper Interview, MinnPost.com, Scott Russell, June 3, 2008.
- Internet Newspaper Interview, MinnPost.com, Scott Russell, May 5, 2008
- Newspaper Interview, Elk River Star News, Jim Boyle, March 5, 2008.
- Newsletter Interview, Carlson Funds Enterprise Newsletter, Joe Barsky, Winter, 2008.
- TV Interview, KSTP Channel 5, Brad Sattin, February 28, 2008.
- Magazine Interview, Twin Cities Business, Dave Beal, February 19, 2008.
- Magazine Interview, Twin Cities Business, Dan Emerson, February 4, 2008.
- Newspaper Interview, Daily Journal, Fergus Falls, MN, Tom Hintgen, January 28, 2008.
- Newspaper Interview, Southwest/Downtown Minneapolis Journal, Brady Gervais, January 3, 2008.
- Newspaper Interview, Minneapolis Star Tribune, John Ostlund, December 18, 2007.
- Magazine Interview, Twin Cities Business, Natasha Orrick, December 17, 2007.
- Radio Consulting, Minnesota Public Radio, Srini Radhakrishna, November and December, 2007.
- Newspaper Interview, St. Paul Pioneer Press Editorial Board, December 4, 2007.
- Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, November 29, 2007.
- Newsletter Interview, MN Council of Nonprofits, Nonprofit Major, Ada Okolue, November 28, 2007.
- Radio Interview, Air America's "Minnesota Matters with Mark Heney", July 26, 2007.
- Newspaper Interview, Legal Ledger, Charlie Shaw, May 17, 2007.
- Newspaper Interview, H. J. Cummins, May 8, 2007.
- Magazine Interview, The Good Fight, Kyle Pendergast, May 4, 2007.
- Newspaper Interview, Minneapolis Star Tribune, Jay Weiner, April 25, 2007.
- Newspaper Interview, Minneapolis Star Tribune, Mike Kaszuba, April 18, 2007.
- Newspaper Interview, Albert Lea Tribune, MN, Sarah Light, April 9, 2007.
- Newspaper Interview, Legal Ledger, Charlie Shaw, April 6, 2007.
- Magazine Interview, Twin Cities Business, Dave Beal, March 28, 2007.
- Newspaper Interview, MN Daily, Charlie Bruce, February 7, 2007.
- Television Interview, KSTP, Mike Mayday, February 2, 2007.
- Editorial Interview – Minneapolis Star Tribune, Dave Hague, February 1, 2007.
- Newspaper Interview – City Pages, Rip Robson, January 28, 2007
- Radio Interview, McGee in the Morning, December, 2006, Ft. Meyers, FL.
- Radio Interview, WXLN, December, 2006, New London, CT.
- Radio Interview, MPR, All Things Considered, December, 2006, St. Paul, MN.
- Newspaper Interview, Carlson Students Ask for Nonprofit Major. *The MN Daily*, November 14, 2006.
- Television Interview, KSTP, April 2006, Minneapolis, MN.
- Newspaper Interview – A conversation reinventing government: Plotting a path toward best in public service. *Minneapolis Star Tribune*, January 22, 2006, AA1.
- Radio Guest, Air America, Wendy Wild Show, October, 2005, Minneapolis, MN.
- Radio Guest, MPR Kerry Miller Mid-Day, July, 2005, St. Paul MN.
- Radio Guest, MN Broadcasters Association, June 2005, Minneapolis, MN
- Television Guest, MPTV Almanac-At-The-Capitol, April 2005, MN
- Television Guest, MPTV Almanac, March 2005, St. Paul MN
- Radio Guest, MPR Gary Eichten Show, January 2005, St. Paul, MN
- Radio Guest, MN Broadcasters Association, 2005, Minneapolis, MN
- Radio Guest, MPR Kerry Miller Mid-Day Show, December 2004, St. Paul, MN
- Television Presentation, Public Access Cable, October 2004. St. Paul MN
- Radio Guest, September 2004, Rochester MN

Service:

- Reviewed 2 Articles for The American Review of Public Administration Journal, 2019
- Reviewed Article for The American Review of Public Administration Journal, 2014.
- Reviewed Article for American Review of Public Administration, April 3, 2012.
- Reviewed and Interviewed Candidates for GAPSA McVoy Award 2013.